23rd Annual General Assembly (AGA) and Conference

Peace Through Social Justice: A Role for Foundations?

Conference Programme

6 - 8 June 2012
Belfast, Northern Ireland
Dear delegates,

It is my great pleasure to welcome you to Belfast for what promises to be an inspiring, exciting and thought-provoking 23rd EFC AGA and Conference. This city - which has experienced decades of sectarian violence along with tremendous and successful efforts by communities, government and philanthropy to bring peace - is the perfect backdrop for a conference around the theme of “Peace through social justice: A role for foundations?”

Your peers from around the world are ready to share with and learn from you as we move through these two and a half days of sessions, social events and plenaries. During the conference, you will explore the role of local philanthropy in bringing hope and systematic change to the Arab region; and how foundations are responding to the rise of right-wing extremists in Europe; among other facets of this year’s conference theme. Also on offer are many chances to learn about Belfast, and the role philanthropy has played in the peace process here.

Outside of these conference theme sessions, you will have an array of topics to choose from in the capacity building and current issues for foundations strands, which include several sessions on the current global financial crisis and how foundations are navigating it.

I am pleased that this year - my first AGA and Conference as EFC Chair - will give us some unconventional opening and closing plenaries, which are rumoured to include some spectacular drumming and acting performances.

Many thanks go to the 2012 AGA and Conference Committee, which includes the Host and Programme Committees, for putting together what I am sure will be a rewarding and memorable experience for us all.

And a final “thank you” goes to you, the delegates, for bringing your experience, expertise and enthusiasm to this gathering. Enjoy!

Yours sincerely,

Erik Rudeng
Chair, European Foundation Centre
Director, Fritt Ord Foundation

ACKNOWLEDGEMENTS

The EFC gratefully acknowledges the work of the 2012 AGA and Conference Committee for all their efforts in organising this event.

2012 AGA AND CONFERENCE COMMITTEE
Committee Chair: John R. Healy, Philanthropy Ireland

Programme Committee
Lisa Jordan, Bernard van Leer Foundation
Avila Kilmurray, The Community Foundation for Northern Ireland
Massimo Lanza, Fondazione di Venezia
Martin O’Brien, The Atlantic Philanthropies
Stephen Pittam, Joseph Rowntree Charitable Trust
Erik Rudeng, Fritt Ord Foundation

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David Emerson, Association of Charitable Foundations
Valerie Ingram, Ulster Garden Villages Ltd
Sandara Kelso-Robb, Lloyds TSB Foundation for Northern Ireland
Avila Kilmurray, The Community Foundation for Northern Ireland
Sara Llewelin, Barrow Cadbury Trust
Ken Logue, The Atlantic Philanthropies
Seamus Mulconry, Philanthropy Ireland
Martin O’Brien, The Atlantic Philanthropies
Stephen Pittam, Joseph Rowntree Charitable Trust
SPECIAL THANKS

Special thanks go to the following organisations for their financial contribution to the development of the conference.

SCHOLARSHIP PROGRAMME

The EFC would like to thank the following organisations for generously supporting the conference scholarship programme, which allows for more diverse participation.
PROGRAMME AT-A-GLANCE

*Please note that a number of events are by invitation only. These are marked with an asterisk for your convenience.

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| 11:00 - 12:30| **CONCURRENT SESSIONS**                                              |      |                                           |        |
|              | Learning from partners to increase effectiveness                      | 13   | Dublin 1 & 2                              | CB     |
|              | Local philanthropy and a peaceful transition to economic and social  | 13   | Minor Hall - Assembly Building             | PSJ    |
|              | justice in the Arab region                                             |      |                                            |        |
|              | New strategies for foundations: When, why and how to use venture      | 13   | Library Bar                               | CI     |
|              | philanthropy                                                           |      |                                            |        |
|              | Shedding light on our own practice: Lessons about the impact and      | 14   | Penthouse Suite                           | CI     |
|              | effect of our own behaviour                                            |      |                                            |        |
| 12:30 - 14:00| Lunch                                                                  |      | Grand Ballroom                            |        |
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| 14:00 - 15:30| **CONCURRENT SESSIONS**                                              |      |                                            |        |
|              | Global Philanthropy Leadership Initiative: Outcomes and opportunities  | 14   | Minor Hall - Assembly Building             | CI     |
|              | Populism and extremist parties in Europe: How should foundations      | 15   | Library Bar                               | PSJ    |
|              | respond?                                                               |      |                                            |        |
|              | Structural Funds: A leveraging tool for foundations                    | 15   | Dublin 1 & 2                              | CB     |
|              | When the global meets the local: Philanthropic interventions in       | 15   | Penthouse Suite                           | PSJ    |
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| 16:00 - 17:30| **CONCURRENT SESSIONS**                                              |      |                                            |        |
|              | Europe@debate: Justice through unconditional basic income?             | 16   | Minor Hall - Assembly Building             | PSJ    |
|              | A debate on European social policy                                     |      |                                            |        |
|              | Funding for inclusion: Women and girls in the equation                 | 16   | Penthouse Suite                           | CI     |
|              | Storytelling with data: Visualising philanthropy                        | 16   | Dublin 1 & 2                              | CB     |
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**LOOK OUT FOR THE NEXT GENERATION!**

As part of its professional development programme, the EFC seeks to promote the skills, competencies and knowledge of all levels of foundation staff, from those new to the sector to seasoned veterans. The Next Generation programme, run annually in parallel with the AGA and Conference, guides a group of young newcomers through the event and gives participants the opportunity to: meet and learn about peer’s work; to provide insight into issues relevant to philanthropy and their respective jobs; and to give an introduction to the international EFC community. This year’s group of 16 represents 13 organisations from 11 different countries.

**EXHIBITION CENTRE JUST FOR YOU!**

This area, dedicated exclusively to conference delegates, will be open throughout the conference and will be the perfect spot to meet peers in a relaxed atmosphere.

- Browse through our members’ publications and read about their projects at the Display area
- Visit the EFC stand and find out about our latest activities and network with fellow delegates
- Check your emails or browse online at the Cybercafé

Join us for a welcome coffee at the Exhibition Centre at 10:00 on Wednesday 6 June!
### TUESDAY 5 JUNE

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16:00 - 18:00
Berlin 2

EFC Management Committee meeting*
Organised by: EFC
The members of the EFC Management Committee will convene for this triennial meeting.

16:00 - 18:00
Copenhagen 2

High risk/high gain? Opportunity, risk and global development
Organised by: Alliance Publishing Trust and Firelight Foundation
It is often suggested that foundations can take risks that other actors in global development cannot. But do they? To what extent do foundations currently integrate opportunity and risk into their grantmaking? Can a more risk-tolerant approach enhance foundations' contributions to global development efforts in the coming decades? This session will explore some of the issues raised in the latest Alliance magazine special feature and will complement the Risky Business session on Wednesday 6 June (see page 10).

16:00 - 18:00
Dublin 1

What can data do for philanthropy? A conversation with WINGS and the Foundation Center
Organised by: The Foundation Center and WINGS
To maximise their impact, foundations need accurate and timely data about the people and situations they are working to change, about the strategies and tactics of other funders (including government and multilateral funders), about the non-profits and NGOs that are working on these issues and about the results they have achieved. WINGS is working in collaboration with the Foundation Center (New York) to build a common platform for the sharing of such data among funders worldwide.

17:00 - 19:00
Copenhagen 1

European Foundations Initiative on Dementia (EFID) Steering Committee meeting*
Organised by: NEF
A gathering of the members of the EFID steering committee.

17:30
Queens University, Belfast

The 5th Annual Ray Murphy Lecture*
Organised by: Philanthropy Ireland
(see pages 19 and 20 for more information).

WEDNESDAY 6 JUNE

08:30 - 11:30
Penthouse Suite

EFC Governing Council meeting*
Organised by: EFC
The elected members of the EFC Governing Council will convene for this biannual meeting.

09:00 - 11:30
Rotunda

Communicating to key audiences
Organised by: EFC and Fondation EurActiv
Foundations across Europe are placing unprecedented emphasis and investment in their communications, employing dedicated staff and developing business-style media and outreach strategies. To assist foundations in improving their own communications in an increasingly competitive market, this workshop run by Julian Oliver, Secretary General of Fondation EurActiv, in collaboration with the EFC, will try to answer questions on what makes a good story; how to attract readers, users and fans; and what to avoid. The workshop will also explore some examples of EU-specific outreach programmes developed by Fondation EurActiv:

- INITIATIVE.EU, a neutral online community platform which brings together stakeholders from some 19 European citizens’ initiatives
- Puzzled by Policy, an online platform allowing users to compare graphically their views on immigration with national and EU immigration policies, as well as with the opinions of relevant stakeholders
- OurSpace, a virtual youth space to bring the EU closer to young people by improving their role within the democratic system through the use of ICT
- EU Journalism Fellowship, an “on the job” training for young journalists in reporting EU news and policies online – supported by Robert Bosch Stiftung

Participants will be invited to share examples of how they are developing relations with the media and supporting quality journalism in Europe.
WEDNESDAY 6 JUNE

10:00 - 11:00
Exhibition Centre
Welcome coffee @ Europa Hotel

11:30 - 12:00
Assembly Building
Welcome coffee @ Assembly Building

12:00 - 13:00
Assembly Hall - Assembly Building
OPENING PLENARY
A sense of place
Speakers will set the scene for the AGA and Conference, welcoming participants and giving a contextual background of the past Northern Ireland Troubles at a local, grass-roots level through creative formats.
Moderator: Gerry Salole, European Foundation Centre
Speakers:
Geraldine McAteer, West Belfast Partnership Board
Jackie Redpath, Greater Shankill Partnership

13:00 - 13:00
Assembly Hall - Assembly Building
Meet the Foundation Council of Europe
Join us to learn more about the Foundation Council of Europe, a new collective voice campaigning for a better legal and fiscal environment for the European foundation sector. This meeting will discuss in detail the Foundation Council of Europe’s first major initiative, the European Foundation Statute (EFS), looking at the current state of play, support of the EFS and benefits to foundations.
Speakers:
Francis Charhon, Fondation de France
Rosa Gallego, Donors and Foundations Networks in Europe (DAFNE)
Erik Rudeng, Fritt Ord Foundation
Emílio Rui Vilar, Fundação Calouste Gulbenkian

13:00 - 15:00
Grand Ballroom
Lunch

13:30 - 17:55
SITE VISIT
The Majestic Glens of Antrim (see page 24 for more information)

14:30 - 16:30
Minor Hall - Assembly Building
CONCURRENT SESSIONS
Risky business
Who talks about risk in your foundation, and is it ever discussed outside of the investment team? This session will discuss what risks are inherent to philanthropic work, which risks are worth the consequences of failure, and will encourage you to think about your own organisation’s appetite for risk. Participants will also consider how foundations can learn from their risk-taking, and better communicate about risk. To whet your risk appetite, a pre-conference event on Tuesday 5 June touches on the same themes (see page 9).
Moderator: The team that brought you Impact Island at the 2011 AGA will guide you through this risky territory
Speakers: This interactive session will ensure everyone has a voice
A path to social justice: Reaching Europe’s invisible children

The exclusion of ethnic minorities and migrants in Central and Eastern Europe has led to stratified societies in which children and youth are often marginalised. Most policies and laws officially grant equal rights to minorities, but in practice, indifferent or hostile social conditions lead to exclusion from education and health services, which prevents children from reaching their potential as productive adults and full citizens. This session will highlight how two European community-level organisations are reaching and serving excluded groups in order to facilitate their inclusion in society. Working in areas such as psycho-social support, reducing stigma, promoting cross-cultural understanding, and providing educational opportunities, these organisations are offering children a fair chance to achieve their potential.

**Moderator:** Joseph Bednarek, The Global Fund for Children

**Speakers:**
- Mariana Pisarska, Alliance for Children and Youth
- Ruslan Stanga, Ograda Noastra

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European Foundation Statute on track: Help us cross the finish line!

The European Commission adopted its proposal for a regulation on a European Statute for foundations on 8 February 2012. This presents foundations with a one-off opportunity to obtain their own European legal form and to reap multiple benefits for the sector and society. Participants will have the chance to discuss core aspects and open questions of the European Commission proposal and to learn about the remaining steps in the legislative process. The ball is now in the court of the European Parliament and national governments to determine the fate of the proposal. Together foundations must step up advocacy efforts, in particular towards national governments, to ensure the Statute’s adoption once open questions are clarified. Join us to find out more about the campaigns that are underway and how you can get involved in advocacy work and become an ambassador for the EFS.

**Moderator:** Francis Charhon, Fondation de France

**Speakers:**
- Ludwig Forrest, King Baudouin Foundation
- Rosa Gallego, Asociación Española de Fundaciones
- Marjut Leskinen, European Commission

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How can philanthropic investment in education make a difference to the Israeli-Palestinian conflict?

The Israeli-Palestinian conflict is not only a local crisis; it has global fallout. Powerful ideologies are exported and reverberate across the world, creating divisions within and between those communities exposed to opposing narratives; this is especially evident on university campuses, which have become a metaphorical battlefield. At a time when the Israeli-Palestinian conflict appears to be as entrenched as ever, this session will explore whether universities can be a positive force for change through rigorous academic inquiry, classroom-based scholarship and experiential learning. This session will focus on the role of education in reversing the trend towards polarisation and cultivating a generation of critically engaged students with the potential to foster peace in conflicts around the world. The session will look for lessons in how philanthropy can make a positive contribution toward peace through long-term investments in this area.

**Moderator:** Charles Keidan, Pears Foundation

**Speakers:**
- Raffaella Del Sarto, European University Institute, Florence and SAIS Johns Hopkins University, Bologna Campus
- Daniel Wehrenfennig, Olive Tree Initiative and Program in Conflict Analysis and Resolution, University of California, Irvine
SATeLITE EVENT
The global crisis: Movements for economic justice

As the impact of the economic crisis hits hard, civil society is presented with challenges of increased demand, reduced resources and a new and complex array of issues. What new forms of organisation, types of activity and analysis are required for civil society to meet these challenges? New movements demanding changes in the way the global economy operates are emerging and growing in strength. They reflect new ways of organising and new ways of operating for civil society. This breakfast session will hear from two such movements operating at different levels - the global and the national. The Tax Justice Network is mobilising a global campaign to oppose tax havens, which now lie at the centre of the global economy, and through which half of world trade flows. Claiming our Future is mobilising a new kind of civil society movement in Ireland, engaging different sectors in popularising, mobilising and advocating for alternative approaches to economic and social development.

Speakers:
John Christensen, Tax Justice Network
Niall Crowley, Claiming our Future

SECOND PLENARY
Philanthropy in times of financial crisis

The financial crisis lingers on in the United States and continues to spread across Europe. Foundations are directly experiencing the crisis through hard hit investment portfolios and greater demand for resources. How are foundations responding to these challenges? Join us for a conversation on the global financial crisis and foundation responses

Keynote address: Astrid Bonfield, The Diana, Princess of Wales Memorial Fund
Moderator: Fiona Ellis, Independent consultant to the philanthropic sector
Speakers:
Piero Gastaldo, Compagnia di San Paolo
Jeff Raikes, Bill and Melinda Gates Foundation

Networking break
CONCURRENT SESSIONS

**Dublin 1 & 2**

**Learning from partners to increase effectiveness**
With a view to improving the quality of foundation work and achieving greater transparency in the European foundation sector, this session will discuss new and innovative methods focussing on the joint learning process of foundations and their respective partners. The participation of the audience is encouraged in order to advance innovative instruments for sustainable quality development within the foundation sector. The session aims to spur debate around some key questions: To what extent does the quality of good foundation work depend on the analysis of the relationship between foundations and their grant recipients? What methods already exist for analysing this relationship? What opportunities and risks do these methods present? How can foundations actively use feedback provided by their partners to make their activities more effective?

**Moderator:** Wilhelm Krull, VolkswagenStiftung  
**Speakers:**  
Bernhard Lorentz, Stiftung Mercator  
Paolo Pasqualis, Fondazione Italiana per il Notariato

**Local philanthropy and a peaceful transition to economic and social justice in the Arab region**
The people’s movements of 2011 across the Arab region, known as the Arab Spring, have signalled the importance of dignity, participation and justice in rebuilding a new social and economic order. Despite very different trajectories, each country is experiencing an outpouring of citizen initiatives and creativity to meet those goals in a peaceful manner. One of the spontaneous areas of innovation has been around local philanthropy in the context of community solidarity and increased awareness of the private sector for social responsibility. In this session, a variety of perspectives from Arab countries in transition will be presented as the catalysts for a dialogue on local-global collaboration. Rather than seeking ready-made solutions, a collaborative framework will be presented in which to examine ways that all partners in this collaboration will benefit from a broader international exchange of experience and working partnerships. The emphasis will be on practical steps and frameworks that might lead to fruitful projects over the coming months.

**Moderator:** Atallah Kuttab, SAANED for Philanthropy Advisory  
**Speakers:**  
Manal Omar, United States Institute of Peace  
Joachim Rogall, Robert Bosch Stiftung

**Library Bar**

**New strategies for foundations: When, why and how to use venture philanthropy**
An increasing number of foundations are starting to use venture philanthropy as a tool in their philanthropic activities. This session will provide valuable insight into practical examples of two foundations using venture philanthropy: Fondazione CRT and the Shell Foundation. It will explore their impetus for and experience of adopting this approach. Topics covered during the session will include:

- Different approaches to using venture philanthropy as a foundation
- An overview of different financial instruments – grants & loans
- The importance of non-financial inputs to build stronger organisations
- Learning from the successful implementation of venture philanthropy as well as difficulties encountered along the way

The audience is invited to participate in sharing their experience with the concept, providing other examples and asking questions.

**Moderator:** Deirdre Mortell, The One Foundation  
**Speakers:**  
Massimo Lapucci, Fondazione Cassa di Risparmio di Torino  
Judith Pollock, Shell Foundation
Shedding light on our own practice: Lessons about the impact and effect of our own behaviour

Can changing how foundations work enhance what they achieve? If foundations adopt new or improved working practices, can they:

• Fulfil their purposes even better
• Add more value to the work they support
• Share their experience more fully with other funders
• Influence more profoundly the policy context within which they work

This session will enable foundation staff and trustees to reflect on these questions, drawing on interviews with 26 foundations from across Europe carried out specifically for this conference. It will also provide an opportunity to develop ideas for new research and study of the practice of philanthropy within Europe. The audience will be invited to challenge the findings and contribute their own experiences. The final research report for this project will take into account the debate and experience sharing in Belfast. The project is supported by: Adessium Foundation, Fondation Lombard Odier, French American Charitable Trust (FACT), Oak Foundation and the Pears Foundation. It has been undertaken by Judith Symonds, David Carrington and Karen Weisblatt.

**Moderator:** Pier Mario Vello, Fondazione Cariplo

**Speakers:**
Kathleen Cravero-Kristoffersson, Oak Foundation
Pieter Stemerding, Adessium Foundation

12:30 - 14:00
Grand Ballroom

**Lunch**

13:30 - 17:00

**SITE VISIT**
The Metropolitan Arts Centre (MAC) and Ulster Museum (see page 24 for more information)

14:00 - 15:30

**CONCURRENT SESSIONS**

**Global Philanthropy Leadership Initiative: Outcomes and opportunities**

Join members of the Global Philanthropy Leadership Initiative (GPLI) Task Force as they share the results of an innovative two-year collaborative process. A joint initiative of the Council on Foundations, EFC and WINGS, this group of foundation leaders was commissioned with finding new ways to advance the practice and impact of philanthropy on the global level. In support of that goal, the GPLI agenda has focused on three priority areas: improving the legal and regulatory environment for cross-border philanthropy; developing models for improving and increasing collaborations of global consequence; and building more strategic and systematic engagement with multilateral organisations. This session will describe the process involved in this unique collaboration, present outcomes from each of the priority areas, and discuss what comes next for the emerging initiatives.

**Co-chairs:**
Emílio Rui Vilar, Fundação Calouste Gulbenkian
William S. White, Charles Stewart Mott Foundation

**Speakers:**
Kathleen Cravero-Kristoffersson, Oak Foundation
Massimo Lanza, Fondazione di Venezia
**Populism and extremist parties in Europe: How should foundations respond?**

Against the backdrop of a major economic crisis, rising unemployment and public sector cuts, populist parties in Europe have been gaining ground, often using xenophobic or anti-immigrant rhetoric. This session will enable foundations to discuss how to respond to these challenging developments. Should they move beyond traditional grantmaking to explore new approaches?

**Moderator:** Sara Llewellyn, Barrow Cadbury Trust  
**Speakers:**  
Maria Hlavajova, Basis voor Actuele Kunst (BAK)  
Minna Jarvenpaa, Open Society Foundations  
Andre Wilkens, Stiftung Mercator

**Structural Funds: A leveraging tool for foundations**

The Structural Funds are the EU’s biggest financial instrument aimed at reducing the social and economic inequalities among the regions of Europe. Although a popular funding mechanism among NGO stakeholders in Europe, these funds are rarely tapped into by foundations, which, perhaps due to their strong independent spirit, do not see the benefits that these funds may represent. And yet with daily reminders of how the current financial crisis is having devastating effects on the economic, social and political stability of our society - pushing more and more people to the margins - foundations must be ready to explore all avenues that can help them leverage and multiply their support to those most vulnerable and disadvantaged among us. With discussions underway in Brussels on the future of the funds as part of the EU cohesion policy, this session aims to provide a clearer understanding of how Structural Funds work and how they present an unbeatable opportunity for foundations to increase their effectiveness and maximise their impact.

**Moderator:** Brian Kearney-Grieve, The Atlantic Philanthropies  
**Speakers:**  
Assya Kavrakova, European Civil Society House, ECAS  
Maria Tussy, Fundación ONCE

**When the global meets the local: Philanthropic interventions in community-based peacebuilding**

Working for peacebuilding and social justice in local situations of violent conflict and human rights abuse can be scary. This session intends to explore both the challenges and opportunities for philanthropic intervention. The session will specifically address work with women and the task of identifying strategies to promote peace-building and conflict transformation initiatives. Panel members will draw on their own experiences to pose questions that will be discussed in more detail at a roundtable buzz, which in turn will be facilitated by representatives of locally-based grantmakers from Bangladesh, Colombia, India, Serbia, Nepal and Northern Ireland. Issues for discussion will include the role of development aid, calculating the risks of philanthropic intervention, building philanthropic partnerships, and developing advocacy links between the local and the global. A concluding report will allow the insights raised during the table buzz to be shared and recommendations agreed.

**Moderator:** Monina O’Prey, Community Foundation for Northern Ireland  
**Rapporteur:** Barry Knight, The Centre for Research & Innovation in Social Policy and Practice (CENTRIS)  
**Speakers:**  
Ambika Satkunanathan, Neelan Tiruchelvam Trust, Colombo, Sri Lanka  
Karen Yarza, Fundacion Comunitaria de la Frontera Norte, Ciudad Juárez, Mexico

**SITE VISIT**

Titanica and SS Nomadic Tour (see page 25 for more information)

**Networking break**
**Europe@debate: Justice through unconditional basic income?**

**A debate on European social policy**

Massive protests against growing social inequality and unemployment have erupted all across Europe. Young Europeans in particular are calling for radical political change and a new strategy for social justice. At the same time, the EU has set 5 ambitious objectives to be reached by 2020 – reducing the number of people in poverty by 20 million is at the top of this agenda. How can Europe reach this ambitious goal and further foster social justice? This session aims to discuss whether the unconditional basic income can be a means of European social policy, a way to reduce social imbalance throughout Europe and a possibility to save expenditure within the European social welfare systems. More generally the session will focus on the effectiveness within the EU to develop and implement a common strategy and common standards in the field of social policy. The session will allow for interaction between the outstanding socio-economic expert Guy Standing - whose recent book analyses the growth of the precariat - and young citizens from several European countries, who are affiliated with FutureLab Europe, an initiative of the European Alliance for Democratic Citizenship, coordinated by the Körber Stiftung, and to the young European online magazine Europe & Me.

**Moderator:** Almut Möller, Alfred von Oppenheim Center for European Policy Studies

**Expert:** Guy Standing, University of Bath

**Speakers:**
- Lukas Brück, Germany, FutureLab Europe
- Christoph Johannes Delcker, Germany, FutureLab Europe
- Johannes Himmelreich, Europe & Me
- Eemeli Isoaho, Finland, FutureLab Europe
- Estefania Almenta Lopez, Spain, FutureLab Europe
- Zuzana Novakova, Slovakia, FutureLab Europe

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**Funding for inclusion: Women and girls in the equation**

There is growing awareness that gender is a cross-cutting issue relevant to all areas of philanthropic focus - be it education, migration, healthcare, or the environment. Indeed, recent research shows that there is considerable interest in funding women and girls among European foundations. However, in practice a significant gap remains between interest and action. What stops foundations from acting? What are practical barriers? And what steps have helped foundations move from ideas to action? This session does not seek to develop a golden formula; rather it aims to inspire practitioners and offer an honest conversation among peers. The emphasis will be on what European foundations (and their advisors) are doing to integrate a gender perspective in their work or to focus some of their investments on women and girls. Participants will be invited to reflect on what factors enable (or impair) a greater focus on gender, like the role of the Board, the importance of staff leadership, how it is perceived to fit with the broader mission of the foundation, and the like. The panel will discuss their experience of bringing a conscious gender focus into their foundation’s programming. This will be followed by group discussions on specific focus areas.

**Moderator:** Jo Andrews, European Network of Human Rights Funders (Ariadne)

**Speakers:**
- Adrian Arena, Oak Foundation
- Kathleen Cravero-Kristoffersson, Oak Foundation

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**Storytelling with data: Visualising philanthropy**

Foundations now more than ever use and rely on data to drive decision making, rendering critical the ability to craft an effective story with data. Key to success is learning to present data visually in a way that ensures the message is understood by the audience. That is the focus of this session, which combines theory with practical application of data visualisation best practices. Concepts are made concrete through the use of numerous real world examples and hands-on learning.

**Moderator:** Kyle Reis, The Ford Foundation

**Speaker:** Cole Nussbaumer, Storytellingwithdata.com
Library Bar

**The financial crisis: A never-ending story?**

Five years on and the world continues to be in the grip of one of the worst financial crises it has ever faced. With global efforts being made by national governments and EU institutions to support growth and employment, provide better financial stability and secure the future of Europe’s governance, what is the role that foundations have to play and how is their work and spending being affected in this current climate?

This session will examine the severity of the crisis in an interactive, conversational format, discussing the importance of transparency and the long-term responses to mitigate the impact of the crisis, especially among vulnerable sections of society.

**Moderator:** Karin Jestin, Fondation Lombard Odier

**Speakers:**
- Martin Essayan, Fundação Calouste Gulbenkian
- Thierry Lombard, Fondation Lombard Odier

18:15

Bus departures for evening networking

19:00 - 23:00

**EVENING NETWORKING**

Gala dinner at Titanic Centre (See page 23 for more information)

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**FRIDAY 8 JUNE**

09:00 - 10:30

**CONCURRENT SESSIONS**

**Dublin 1 & 2**

**Climate change: A common concern**

This session will explore the opportunities for all kinds of philanthropy to contribute to addressing climate change as grantmakers, investors and advocates. Climate change is already influencing migration, conflict, health, justice, gender, poverty, social welfare, international development, vulnerable groups, financial flows and investments. It has been recognised as “the greatest market failure” (Lord Stern), “the biggest global health threat of the 21st century” (The Lancet) and “the biggest human rights issue of the 21st century” (Mary Robinson). How are foundations already responding to this global issue? How can we integrate our varied concerns with the shared need to build a low-carbon, sustainable future?

**Moderator:** Steven Burkeman, Joseph Rowntree Foundation

**Speakers:**
- Mark Campanale, Carbon Tracker Initiative
- Farhana Yamin, Children’s Investment Fund Foundation

**Minor Hall - Assembly Building**

**Evaluating the impact of grantmaking in times of austerity and lessons learned**

This session, based on the experience of The Atlantic Philanthropies, will give participants the opportunity to hear more about - and gain a greater understanding of - the different ways in which the foundation assesses the impact of its grantmaking in Northern Ireland and to discuss the lessons learned from this that could be of benefit to other foundations. The session will include practical examples of methods of evaluation and impact assessment and applied and technical approaches to different elements of grants programme evaluation. It will discuss the use of individual project-level evaluations and programme evaluations and focus on how evaluation processes can lead to an expansion of service provision. Examples of qualitative assessment of programme impact as well as an initiative to address quantitative analysis will be included. Consideration will be given to contextual factors such as: divided society, economic circumstances, spend down, advocacy as a tool, and social and demographic factors. Overall there will be a chance to discuss the contribution that evaluation can make to grantmaking, including the grantee experience.

**Moderator:** Gail Birkbeck, The Atlantic Philanthropies

**Speakers:**
- Colin Knox, University of Ulster
- Brendan Murtagh, Queen’s University, Belfast
Governance and management of endowment investments: A conversation

Join us for a thought-provoking conversation on the governance and management of endowment investments, and responses to the crisis. This interview-dialogue style session will explore together with the audience issues such as: What is distinctive about foundation endowments? What are the implications for the governance and financial management of investments, and for the exercise of boards’ duties? Do foundations really invest for the long term, as stated or are they letting the market and consultants drive decisions? How are boards responding to the financial crisis? Are we witnessing the emergence of a new paradigm about what constitutes risk and success in endowment investments and a re-think of what the terms "fiduciary responsibility" and "long term" mean for endowments? Do foundations have a role to play in influencing corporate governance and markets' behaviour through the power of their assets? Do recent revisions by the Charity Commission for England and Wales on how charities and endowments can invest tell us anything useful in a European context? The discussion will draw on "The Governance and Financial Management of Endowed Charitable Foundations" published in April 2012 by the Association of Charitable Foundations, which will be distributed at this session.

Moderator: Rien van Gendt, Van Leer Group Foundation
Speaker: Richard Robinson, The Paul Hamlyn Foundation

Roma inclusion in Europe today

The 10-12 million Roma living in Europe are one of the most marginalised groups facing wide-ranging discrimination and prejudice in their daily lives. Only 42% of Roma children complete primary school in some EU Member States. In an unprecedented commitment, the European Commission has requested Member States to put in place national Roma integration strategies by the end of 2011 addressing four key areas; education, employment, healthcare and housing. However, the task of Roma inclusion is particularly difficult to solve, as there are exclusion dynamics in place which are often compounded by anti-Roma attitudes and racism. This is where civil society, including foundations, can play an important role to solve the problems associated with Roma inclusion. This session will analyse the situation of the Roma in Europe today, and foundations’ ongoing response to it, considering different options for their contribution. It will also look at the experience from the field by Roma activists.

Moderators: Reem Judeh, Roma Programme, Bernard van Leer Foundation
Christian Petry, Freudenberg Stiftung GmbH
Speakers: Denis Iliescu, The Roma Resource Centre
Alexandros Tsolakis, European Commission

09:30 - 12:30 SITE VISIT
C.S. Lewis Tour (see page 25 for more information)

10:30 - 11:30 Networking break

11:30 - 13:00 CLOSING PLENARY
Peace and social justice philanthropy
Conversations of the past two days will be summarised and the conference will conclude with a satirical drama piece. The European Mercator Fund's Raymond Georis Prize for Innovative Philanthropy in Europe will also be presented.

Keynote address: Justice Albie Sachs, Constitutional Court of South Africa

A conversation with...
Justice Albie Sachs, Constitutional Court of South Africa
Stephen Piltam, Joseph Rowntree Charitable Trust

Closing address
Erik Rudeng, Fritt Ord Foundation

Announcement of the 2013 AGA and Conference
Flemming Borreskov, Realdania

13:00 - 15:00 Closing lunch
Evening Networking

Tuesday 5 June
5th Annual Ray Murphy Lecture*

The 5th Annual Ray Murphy Lecture will be delivered by Jeff Raikes, Chief Executive Officer of the Bill and Melinda Gates Foundation, and the respondent will be Avila Kilmurray, Director of the Community Foundation for Northern Ireland. John Healy, Chair of Philanthropy Ireland, will chair the event, which will kick off with a welcome drinks reception from 17:30 - 18:30. Hosted by Philanthropy Ireland and supported by The Atlantic Philanthropies and the Charles Stewart Mott Foundation, the ten-year Ray Murphy Lecture Series aims to provide a fitting memorial to one of the pioneers of modern Irish and international philanthropy, Ray Murphy (1952-2007). It also aims to encourage philanthropic giving in Ireland through exposure to current trends in international philanthropy and to help position Ireland as a centre of philanthropic excellence. Previous speakers have included Former Presidents of Ireland Mary McAleese, Mary Robinson, and Tom Tierney, Chief Executive Officer of Bridgespan.

Venue: Queens University Belfast

Time: 17:30

*Delegates must have a prior invitation from Philanthropy Ireland to attend. Transportation will be provided from the Europa Hotel. To request an invitation please contact janelle@philanthropy.ie

Jeff Raikes
Chief Executive Officer
Bill and Melinda Gates Foundation
And Co-Founder of the Raikes Foundation

Jeff Raikes, Chief Executive Officer, leads the foundation’s efforts to promote equity for all people around the world. He sets strategic priorities, monitors results, and facilitates relationships with key partners for all three of the foundation’s programme groups.

Before joining the foundation, Raikes was a member of Microsoft’s senior leadership team, which sets overall strategy and direction for the company. Raikes was president of the Microsoft Business Division and oversaw the Information Worker, Server & Tools Business and Microsoft Business Solutions groups. He previously served as group vice president of the Worldwide Sales and Support Group, where he was responsible for providing strategic leadership for Microsoft’s sales, marketing, and service initiatives. Before that, he served as Senior Vice President of Microsoft North America.

Raikes, a Nebraska native, holds a Bachelor of Science degree in engineering-economic systems from Stanford University. He and his wife, Tricia, are the founders of the Raikes Foundation and are active members of the United Way of King County, where they served as co-chairs of the 2006-2007 fundraising campaign. Raikes also serves on the board of directors for Costco Wholesale Corp. and the Microsoft Alumni Foundation, where he is chair of the board. In June 2008, the Board of Regents at the University of Nebraska-Lincoln renamed the J.D. Edwards Honors Program in Computer Science and Management to the Jeffrey S. Raikes School of Computer Science and Management. Raikes, a long-time supporter of the highly selective and renowned school, was a part of the initial conceptualisation and has served on the board since its inception in 2001.
AVILA KILMURRAY
DIRECTOR
COMMUNITY FOUNDATION
FOR NORTHERN IRELAND

Avila Kilmurray is the Director of the Community Foundation for Northern Ireland, which is a founder organisational member of the Foundations for Peace Network - a peer network of independent, indigenous foundations working in divided societies since 1994. Previously she was coordinator of the Northern Ireland Council for Voluntary Action's Rural Action Project, an EU Second Anti-Poverty Programme initiative. In 1990, Kilmurray was appointed the first Women's Officer for the Ireland Transport & General Workers' Union. She also served on the Northern Ireland Committee and on the Executive Council of the Irish Congress of Trade Unions. Kilmurray was also active in establishing the NI Women's Coalition.

WEDNESDAY 6 JUNE
EFC GOVERNING COUNCIL AND NEWCOMERS' COCKTAIL*

Just joined the EFC as a member? Want to know more about the organisation and its membership? Then join us for an informal drink with the members of the EFC Governing Council who want to welcome you on board. This is an exclusive event for new EFC members and Governing Council members.

Venue: Grand 4 & 5
Time: 18:00 - 18:45

*Invitation only
EVENING NETWORKING

A UNIQUE INVITATION TO MEET THE ACTIVISTS!

As a unique feature of this year’s conference, the thematic evenings on offer will provide participants with an opportunity to meet social activists from Northern Ireland to exchange experiences; enjoy some food, drink and music; and be introduced to the theme of their choice from the five provided. Participants will also be meeting in a range of exciting venues - some old, some new, and some just different. The thematic evenings will locate you not only in Belfast, but in a city that has weathered over 40 years of turmoil and is emerging with lessons learned and experiences to share.

DIVERSITY IN A CONTESTED SOCIETY: MEETING ESTABLISHED AND NEW COMMUNITIES

Diversity is not a feature that people associated with Belfast in the past, yet the past two decades have seen an increase in the range of ethnic groups and new communities that have made the city their home. This has resulted in both exciting opportunities but also tensions. With Monica Wilson, Chief Executive Officer of Disability Action, as your host you will meet representatives of ethnic communities, but also people involved in aging, disability, women’s and rights issues. The gathering will reflect the title of the thematic evening, and you will have time to talk and exchange ideas. As with all the thematic evenings there will be food, drink, music and an introductory DVD to add to the attraction of the evening.

Venue: MAC Arts Centre, St. Anne’s Square, Central Belfast
Departure by bus: 18:45 from Europa Hotel
Return by bus: 21:30 to Europa Hotel

MEETING THE COMMUNITY ON SOCIAL ENTERPRISE AND COMMUNITY ENGAGEMENT

In communities that have been devastated by a combination of high rates of unemployment and the legacy of the "Troubles" the ability to generate a sense of community engagement and participation has been very important. In addition to this, community-based enterprise and social investment have provided a sense of resilience and community confidence as evidenced by this new community venue which is your meeting place. This thematic evening will offer you the opportunity to meet a range of people who have been involved in community organising as well as to learn about how the spirit of self-help and working in partnership have been fostered to improve local conditions. Your host is Maurice Kinkead of the East Belfast Partnership who is also the serial innovator behind Landmark East - an ethical property company within the East Belfast community.

Venue: Ballybeen Social Enterprise Centre, Dundonald, East Belfast
Departure by bus: 18:45 from Europa Hotel
Return by bus: 21:30 to Europa Hotel
**PEACEBUILDING AND CONFLICT TRANSFORMATION: CHANGE IS POSSIBLE**

After 30 years of violent conflict and another 20 years of peacebuilding negotiations and initiatives, there are many lessons that Northern Ireland can share with others. Meet representatives of groups that have been at the heart of conflict transformation - political exprisoners; victims of the conflict; those involved in initiatives to minimise intra and inter communal violence - all of whom have important stories to share and are keen to learn from initiatives taking place in other societies. The evening will be co-hosted by Jackie Repath, long-term community activist working with the Greater Shankill Partnership Board in the loyalist heartland that lies literally a stone’s throw from republican West Belfast, and Geraldine McAteer of the West Belfast Partnership Board. They will offer you insights on the challenges of conflict transformation, and will introduce you to their local guests. The venue is the signature Cultúrlann Centre, developed by the Irish language speaking community in West Belfast, but just for you they will relax the requirement to speak Gaelic for the evening!

**Venue:** Cultúrlann Irish Cultural Centre, Falls Road, West Belfast  
**Departure by bus:** 18:45 from Europa Hotel  
**Return by bus:** 21:30 to Europa Hotel

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**THE CONTRIBUTION OF COMMUNITY ARTS AND CULTURE: AN OPPORTUNITY FOR SELF-EXPRESSION**

One of the first victims of violent conflict is the ability to express doubt or to take a different position. Our experience is that community arts and culture has a rich background in enabling people to look at things in different ways and to talk out even about the most sensitive and potentially divisive issues. With Conor Shields, Chief Executive Officer of New Belfast Community Arts, as your host, you will meet in the Crescent Arts Centre which was a hub of self-expression and artistic endeavour throughout the years of the conflict. The invited guests will include representatives of community-based drama and arts initiatives, as well as Belfast Circus; Arts and Disability Forum; Belfast Exposed and champions of many other arts forms. Expect to enjoy yourself and be stimulated by the swirl of ideas and experiences. Community arts and culture as applied in a contested society offer the potential for adaptability and applicability in many other societies and situations. Be part of the discussion.

**Venue:** The Crescent Arts Centre, University Road, South Belfast  
**Departure by bus:** 18:45 from Europa Hotel  
**Return by bus:** 21:30 to Europa Hotel

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**WORKING WITH CHILDREN AND YOUNG PEOPLE: SHARING THE STORIES**

Located in the exciting new MAC Arts Centre, which is the newest addition to the cultural scene in Belfast, this event will be hosted Vivian McConvey, Chief Executive Officer of Voice of Young People in Care (VOYPIC). Vivian will introduce you to a range of community-based and voluntary initiatives working with children and young people. It was young people who suffered the highest level of deaths and injuries during the conflict in Northern Ireland and you will be given the opportunity to speak with activists from a number of projects which were developed to address the issues resulting from this situation. Early Years, for example, have developed a peacebuilding approach to work with young children that has been adopted as a model of good practice globally. You will also meet with with activists from projects working with children and young people experiencing deprivation, the danger of social exclusion and where young people are considered to be at risk. Your gathering in the MAC will also highlight the contribution of arts and culture in Belfast.

**Venue:** MAC Arts Centre, St. Anne’s Square, Central Belfast  
**Departure by bus:** 18:45 from Europa Hotel  
**Return by bus:** 21:30 to Europa Hotel
WANT MORE NETWORKING?

After each of the thematic evenings you can join us for the Tommy Sands experience. Tommy Sands, County Down’s singer, songwriter and social activist, has achieved something akin to legendary status in his own lifetime. From the pioneering tours with the highly influential Sands Family, playing Carnegie Hall to Moscow’s Olympic Stadium, he has become one of Ireland’s most powerful songwriters and enchanting performers. He enjoys celebrity status in many parts of the world, tempered by artistic integrity and the sorrow of personal tragedy in his war-torn homeland. Walking the road between two cultures, he dreams of an Ireland without conflict. Indeed, his songs speak to all that Ireland is, from its troubled past to its indomitable spirit and a vision of “a land of dreaming”. And his work around the globe speaks to our common heritage, using music to bridge cultural differences. In this way he shares a vision with songwriters instigating social change such as Phil Ochs, Joan Baez, and close friend Pete Seeger.

**Venue**: Penthouse Suite, Europa Hotel  
**Time**: 22.15 – 23.30

THURSDAY 7 JUNE

GALA DINNER AT THE TITANIC CENTRE

Opened in April 2012 and housed in an iconic, 6-floor building, Titanic Belfast is located in the heart of the city, right beside the historic site of this world-famous ship’s construction. The Centre gives a dramatic, innovative and exciting presentation of the real story of the Titanic.

Guests will begin the Titanic experience in the building’s giant atrium surrounded by the four ‘ships’ - the building’s hull-shaped wings. Participants arriving early will have the opportunity to explore the nine galleries of this state-of-the-art visitor experience telling the story of the Titanic, from its conception in Belfast in the early 1900s, through its construction and launch, to its famous maiden voyage and tragic end.

Following a brief tour of Titanic Belfast, you will be treated to a sumptuous dining experience, with entertainment showcasing the best of Northern Ireland musical heritage. After dinner, you will have the opportunity to relax in the piano bar at the Europa Hotel; or why not enjoy a pint of Guinness in Belfast’s most famous bar and one of the finest examples of a high Victorian public house in existence - the Crown Liquor Saloon. Alternatively, take time to experience Belfast’s nightlife by exploring the city’s Cathedral Quarter.

**Venue**: Queen’s Road, Queen’s Island, Belfast  
**Departure by bus**: 18:00 from Europa Hotel (the first four buses will include a tour of the Centre prior to dinner)  
**Return by bus**: 23:00 to Europa Hotel

Come along to the Lobby Bar in the Europa Hotel after the Gala Dinner for some traditional Irish folk music from local Northern Ireland performers.
WEDNESDAY 6 JUNE

THE MAJESTIC GLENS OF ANTRIM

View our “forty shades of green” and travel to the Glens of Antrim via historic Carrickfergus and the Coast Road of County Antrim. The journey takes you through the magnificent scenery of “the Glens” where we will enjoy a visit to Glenarm Castle Gardens for coffee and then view the breath-taking scenery of the area first-hand, locations that have inspired both artists and poets alike. There is also an opportunity to visit and enjoy the beautiful National Trust village of Cushendun. The tour will return to Belfast in time for the evening’s entertainment programme. Don’t miss this unique chance to experience the beauty, wonder, and stories of the Antrim Glens.

Meeting point: Europa Hotel
Departure by bus: 13:30 from Europa Hotel
Return by bus: 17:55 to Europa Hotel

THURSDAY 7 JUNE

THE METROPOLITAN ARTS CENTRE (MAC) AND ULSTER MUSEUM

From the old to the new... Visit the historic Ulster Museum where you will come face to face with dinosaurs, meet an Egyptian Mummy and see modern masterpieces. As Northern Ireland’s treasure house of the past and present, the museum is home to a rich collection of art, history and natural sciences. The MAC, in contrast, is a new home for a variety of creative arts in Belfast. Delegates can wander through the permanent artwork and visit the artist-in-residence pieces and discover the young-person-inspired “Permanent Present”, [NMNI, 2012]

Meeting point: Europa Hotel
Departure by bus: 13:30 from Europa Hotel
Return by bus: 17:00 to Europa Hotel
TITANICA AND SS NOMADIC TOUR

The story of the RMS Titanic has gripped the world’s imagination in this centenary year of the ship’s maiden voyage. On this bespoke tour you will learn about the Titanic, from the visionaries who conceived her, to the men who designed and built her, to her ill-fated maiden voyage, as well as Belfast’s remarkable history as one of the world’s greatest ports and a world leader in many industries including shipbuilding. The tour will include a visit to the Titanica Exhibition, illustrating the ship’s construction, loss and legend using original drawings and displaying White Star line artefacts. Visitors will also be able to step on board the SS Nomadic. The Nomadic was built by Harland and Wolff, Belfast, and was launched on 25 April 1911, and is the actual vessel which transported the rich and famous to Titanic’s gangway doors.

Meeting point: Europa Hotel
Departure by bus: 14:00 from Europa Hotel
Return by bus: 17:30 to Europa Hotel

FRIDAY 8 JUNE

C.S. LEWIS TOUR

The world knows Clive Staples Lewis as C.S. Lewis, the creative mind that produced the Chronicles of Narnia, but few people know him as the prolific intellect who was also an academic, medievalist, literary critic, essayist, lay theologian and Christian apologist who was born and grew up in Belfast. It was here that the seeds of Narnia, The Screwtape Letters and the Space Trilogy, among a great many other works both fiction and non-fiction, were sown in that young impressionable mind. Let the seanchaí or storytellers of Ireland - which are held in the highest esteem and make use of a range of traditional Irish folk storytelling conventions, speech and gestures that are peculiar to the Irish folk tradition - convert you to admirer status if not to outright fan. [BVCB, 2012]

Meeting point: Europa Hotel
Departure by bus: 09:30 from Europa Hotel
Return by bus: 12:30 to Europa Hotel
**PRACTICAL INFORMATION**

**REGISTRATION HOURS**
The AGA and Conference registration desk is located at the entrance of the Exhibition Centre. This is where you can collect your conference bag and name badge. Throughout the event, please feel free to direct questions to EFC staff at the desk who will be pleased to assist you. The registration desk will be open at the following times:
- Tuesday 5 June: 08:30 - 17:00
- Wednesday 6 June: 08:00 - 18:00
- Thursday 7 June: 08:30 - 17:30
- Friday 8 June: 08:30 - 13:00

**MESSAGE BOARD**
Contact your colleagues via the message board located next to the conference registration desk.

**DELEGATES LIST**
All participants who registered before 20 May 2012 are included in the delegates list, which is in your conference bag. If there have been any changes in your personal details since the time of printing, please inform an EFC staff member at the registration desk.

**SECURITY**
For security reasons all delegates and their partners are kindly requested to wear their conference badge to all conference events.

**WORKING LANGUAGE**
The working language of the conference is English.

**CONFERENCE DIGEST**
Summaries of the sessions and plenaries will be posted during and after the conference on the EFC website and social media channels. A rapporteur, cameraman and photographer will be present at the event, and it may be that pictures, video footage or references to your contribution will be featured in communications’ material for the event. Should you have any questions about the use of this material, please contact Triona Keaveney (TKeaveney@efc.be).
FEEDBACK
Do you have a comment on the content or format of the conference and its sessions? Did you encounter any specific problems? Do you have a suggestion? Or would you just like to share with us your general opinion on the conference?

Your opinion matters. By providing the EFC staff with your input you will be helping us to improve future events. Please take the time to fill out the evaluation survey and approach staff should you have any feedback.

GRANTSEEKING
Delegates are reminded that grantseeking is strictly forbidden during the AGA and Conference.

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- Get involved in the debate, meet, discuss and exchange with peers in exclusive and dedicated fora
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- Develop your staff’s professional skills through trainings, guides and exchange programmes
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- Have your voice heard in Europe, make sure the issues that matter to you are advocated for at EU level
- Steer the sector by serving on our Governing Council, committees and task forces
- Increase your outreach through our website, printed publications and social media channels
- Find potential partners through our foundation database

For more information visit the EFC stand in the Exhibition Centre.
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